

## Speaker Biographies (In order of agenda)

**Raymond Fisman** is the Lambert Family Professor of Social Enterprise and director of the Social Enterprise Program at the Columbia Business School. Professor Fisman received his PhD in Business Economics at Harvard University. He worked as a consultant in the Africa Division of the World Bank before joining Columbia Business School in 1999. His research covers a range of topics, including the impact of corporate social responsibility, the determinants of altruism, and global corruption. His work has been published in leading economics journals, including the *American Economic Review*, *Journal of Political Economy*, and *Quarterly Journal of Economics* and has been covered widely in the popular press, from Maureen Dowd's column in the *New York Times* to *al Jazeera* to the *Shanghai Daily*. He also writes a monthly column for the online magazine *Slate*, where he has tackled issues including teacher evaluation in public schools, women and leadership, and the economics of civil war. Professor Fisman's first book, *Economic Gangsters: Violence, Corruption, and the Poverty of Nations* (coauthored with Edward Miguel), was published by Princeton University Press, and he is currently working on a book about the economics of office life, to be published by Twelve in 2012. He has taught nonprofit governance in an Executive Education program for leaders in the arts and teaches the Private Sector and International Development and Managerial Economics courses for EMBA and MBA students.

**Mark McClellan** is a senior fellow, director of the Engelberg Center for Health Care Reform, and Leonard D. Schaeffer Chair in Health Policy Studies at the Brookings Institution. Established in 2007, the Engelberg Center provides practical solutions to achieve high-quality, innovative, affordable health care with particular emphasis on identifying opportunities on the national, state and local levels.

A doctor and economist by training, McClellan has a highly distinguished record in public service and academic research. He is a former administrator of the Centers for Medicare & Medicaid Services and former commissioner of the Food and Drug Administration. McClellan served as a member of the President's Council of Economic Advisers and senior director for health care policy at the White House under President George W. Bush. He also served in the Clinton administration as deputy assistant secretary of the Treasury for economic policy, where he supervised economic analysis and policy development on a range of domestic policy issues.

Previously, McClellan was an associate professor of economics and associate professor of medicine with tenure at Stanford University, where he directed Stanford's Program on Health Outcomes Research; served as associate editor of the *Journal of Health Economics*; and was co-principal investigator of the Health and Retirement Study, a longitudinal study of the health and economic status of older Americans.

McClellan holds an MD from the Harvard University–Massachusetts Institute of Technology (MIT) Division of Health Sciences and Technology, a PhD in economics from MIT, an MPA from Harvard University, and a BA from the University of Texas at Austin.

**Tom Scully** joined Welsh, Carson, Anderson & Stowe in 2004 and focuses on investments in the healthcare industry. Prior to joining WCAS, he was the administrator of the Centers for Medicare and Medicaid Services (CMS) for three years, and the president and CEO of the Federation of American Hospitals for six years. He also served as the deputy assistant to the president and as the associate director of OMB under President GHW Bush from 1989 to 2003, and has practiced law at Alston and Bird; Patton Boggs; and Akin, Gump, Strauss Hauer and Feld. Mr. Scully received a BA from the University of Virginia in 1979 and a JD from Catholic University in 1986.

**Bob Kocher** is a principal at McKinsey and Company where he leads the McKinsey Center for Health Reform and a non-resident senior fellow at the Brookings Institution Engelberg Center for Health Reform.

Bob joins McKinsey and Brookings after serving in the Obama Administration as special assistant to the president for Healthcare and Economic Policy and a member of the National Economic Council. In the Obama Administration, Bob was one of the leading shapers of the healthcare reform legislation focusing on cost, quality, and delivery system reform. In addition, he was a leader of the First Lady's "Let's Move" childhood obesity initiative and led the formation of the Partnership for a Healthier America. He was also co-leader of the Community Health Data initiative, a joint effort of HHS and the Institute of Medicine, to release healthcare data to spur private sector innovation to improve healthcare cost and quality.

Bob received undergraduate degrees from the University of Washington and a medical degree from George Washington University. He completed a research fellowship with the Howard Hughes Medical Institute and the National Institutes of Health. He went on to complete his internal medicine residency training at the Beth Israel Deaconess Medical Center and the Harvard Medical School.

**Michael Dowling** is president and CEO of the North Shore-LIJ Health System, which delivers world-class clinical care throughout the New York metropolitan area, pioneering research at The Feinstein Institute for Medical Research, and a visionary approach to medical education, highlighted by the Hofstra North Shore-LIJ School of Medicine. The recipient of the National Quality Forum's 2010 National Quality Healthcare Award, North Shore-LIJ is the largest integrated healthcare system in New York State with total revenue of more than \$6 billion. With 15 hospitals, long-term care and more than 200 ambulatory care centers throughout the region, North Shore-LIJ is the nation's second-largest, nonprofit secular health system with more than 5,600 beds and a total workforce of more than 42,000 employees.

Prior to becoming president and CEO in 2002, Mr. Dowling was the health system's executive vice president and chief operating officer. Before joining North Shore-LIJ in 1995, he was a senior vice president at Empire Blue Cross/Blue Shield.

Mr. Dowling served in New York State government for 12 years, including seven years as the state director of Health, Education, and Human Services and deputy secretary to the Governor. He was also commissioner of the New York State Department of Social Services.

Before his public service career, Mr. Dowling was a professor of Social Policy and assistant dean at the Fordham University Graduate School of Social Services and director of the Fordham Campus in Westchester County.

Mr. Dowling has been honored with many awards over the years, including: The Distinguished Public Service Award from the State University of New York's Nelson A. Rockefeller College of Public Affairs and Policy; an Outstanding Public Service Award from the Mental Health Association of New York State; an Outstanding Public Service Award from the Mental Health Association of Nassau County; the Alfred E. Smith Award from the American Society for Public Administration; the National Human Relations Award from the American Jewish Committee; and the Ellis Island Medal of Honor.

Mr. Dowling is chairman of the National Center for Healthcare Leadership (NCHL) and the chairman of the North American Board of the Smurfit School of Business at University College, Dublin, Ireland. He is also past chairman of the Greater New York Hospital Association, the Healthcare Association of New York State, and the League of Voluntary Hospitals of New York. He serves on numerous other boards, including the Institute for Healthcare Improvement and the Holocaust Center of Nassau County.

Mr. Dowling grew up in Limerick, Ireland. He earned his undergraduate degree from University College Cork (UCC) and his Master's Degree from Fordham University. He also has honorary doctorates from Hofstra University and Dowling College.

**Thomas D'Aunno**, PhD, focuses his research on the organization and management of healthcare services. He has a particular interest in leadership, organizational change, and performance improvement, and has examined these issues in a variety of national studies of healthcare organizations that have been funded by the National Institute on Drug Abuse (NIDA), the Agency for Health Care Quality and Research, and the Pew Memorial Trust. Dr. D'Aunno was previously a faculty member at the University of Chicago, the University of Michigan, and most recently at INSEAD, where he held the Novartis Chair in Healthcare Management. He has published articles in leading management and health journals, including *Administrative Science Quarterly*, the *Academy of Management Journal*, *Academy of Management Review*, the *Journal of the American Medical Association*, and the *Journal of Health and Social Behavior*. Dr. D'Aunno has been a member of the editorial boards of several journals, including *Administrative Science Quarterly*, the *Journal of Health and Social Behavior*, and the *Academy of Management Review*. In addition, he has consulted and taught executive education courses on several topics including leadership, performance management, high-performance teams, organizational design, and organizational change. Dr. D'Aunno is a past chairman of the Academy of Management Division of Health Care Management and a recipient of this Division's award for career distinguished service.

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