

From Japan's Leading Securities Company to Asia's Global Investment Bank: History, Challenges and Ambitions

Tuesday, February 9, 2016

12:30 – 2:00 p.m.

Room 303, Uris Hall, Columbia Business School



Shigesuke Kashiwagi

Executive Managing Director and Chief Financial Officer
Nomura Holdings, Inc

Moderated by: **Hugh Patrick**

Director, Center on Japanese Economy and Business,
Columbia Business School

Synopsis:

Mr. Kashiwagi will share his experiences building a global business at Nomura, Japan's leading securities and investment banking company. He will talk about the firm's ambitions and challenges integrating Lehman Brothers' Europe and Asia franchises, as well as the broader challenge of building a profitable and sustainable international business. He will also share his perspectives on the future of Japan's globalization in terms of corporate strategy, organization and culture.

Biography:

Shigesuke Kashiwagi was appointed Chief Financial Officer of Nomura Holdings, Inc. effective April 1st, 2013. Prior to this, he was Senior Managing Director of Group Strategy and Executive Office with particular focus on regulatory strategy for Nomura. Mr. Kashiwagi joined Nomura Securities Co., Ltd (“NSC”) in Tokyo in 1982. After completing his MBA at New York University in 1987, he worked in Nomura’s New York office as a fixed income trader until 1990.

From 1990 to 1998, he served as Head of JGB Trading, Head of Institutional Yen Fixed Income Sales and Manager of Business Management Planning for the Fixed Income Division. From 1998 to 2000, he was Deputy Head of the Treasury Department. In 2000, Mr. Kashiwagi transferred to London and served as Managing Director and Head of the European Fixed Income Division. He returned to Tokyo from London in April 2002 and served as Head of the Fixed Income Department of NSC. In April 2004, he was promoted to Senior Managing Director and Head of Global Fixed Income.

In April 2006, Mr. Kashiwagi was appointed Chief Operating Officer of Nomura Holding America, Inc. (“NHA”). In April 2007, he was promoted to President & Chief Executive Officer of NHA with responsibility for regional management of Americas. He returned to Tokyo in April 2010 and established the Government Affairs and Risk Advisory Group. The team integrated into Group Strategy and Executive Office in December 2012.

Mr. Kashiwagi is a founding member and Co-Chair of Japan Financial Markets Council (JFMC), an association which engages with policymakers on the impact of global regulatory initiatives. Mr. Kashiwagi has a BA in Economics from Keio University in Japan and received an MBA from New York University in 1987. He is married to his wife, Noriko, and they have one son.